

# Town Manager's Recommended Capital Improvement Program



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**Select Board  
November 21, 2022**

# Establishing a Target

**Prior Non-Exempt Debt Service**

**+**

**New Non-Exempt Debt Service**

**+**

**General Fund Revenue**

**=**

**Total Non-Exempt Plan**

- Non-exempt target has been set at 5.72% of revenue
  - *The FY 2024 CIP is slightly less than target at 5.48% of revenue*



# Capital Improvement Program

Funding Source	Total
General Fund Revenue	\$2,890,000
General Fund Borrowing	\$4,850,000
Use of Free Cash	\$1,919,128
Special Dedicated Funds	\$1,435,126
Water and Sewer Enterprise Funds	\$13,360,000
<b>Total</b>	<b>\$24,454,254</b>



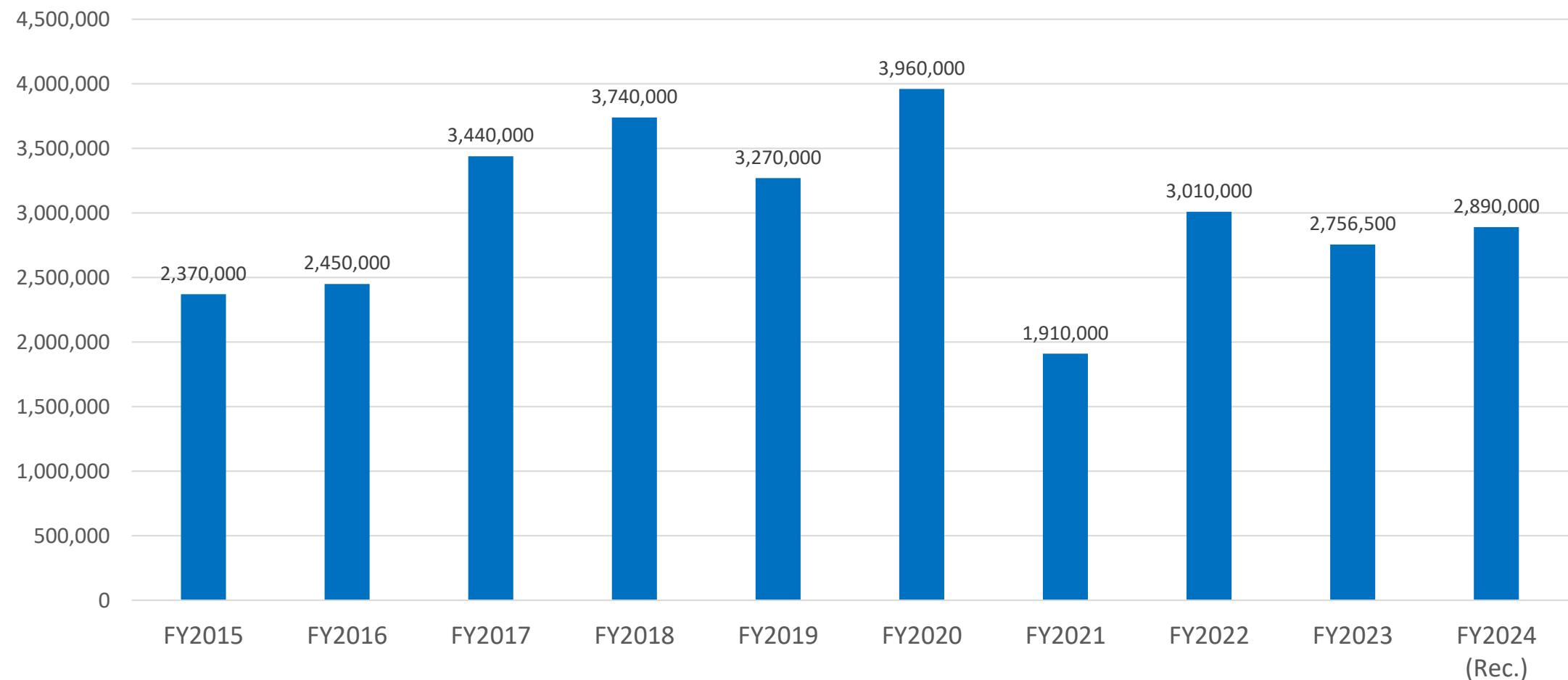
# General Fund Revenue Projects

Total
\$2,890,000

Project #	Description	Amount
TM-1	Participatory Capital Budgeting	\$20,000
IT-4	Document Digitization	\$50,000
CDP-2	Improving Kiosks, Signage, and Interpretive Panels	\$25,000
POL-3	Accident Reconstruction Mapping Systems GNSS	\$40,000
FR-2	Radio Box Repeater System	\$165,000
FR-6	Emergency Services Call Box	\$20,000
DPW-7a	Public Works Vehicles - Small	\$82,000
DPW-28	Spring Grove Cemetery Maintenance	\$20,000
FAC-1	Town Projects - Building Division	\$475,000
FAC-2	Town Projects - Mechanical Electrical Division	\$420,000
FAC-3	Town and School Security Projects	\$130,000
FAC-4	Town Vehicles	\$105,000
SCH-1	School-Wide Maintenance Programs	\$950,000
SCH-2	School - Projects by Building	\$388,000



# General Fund Revenue – Appropriation History



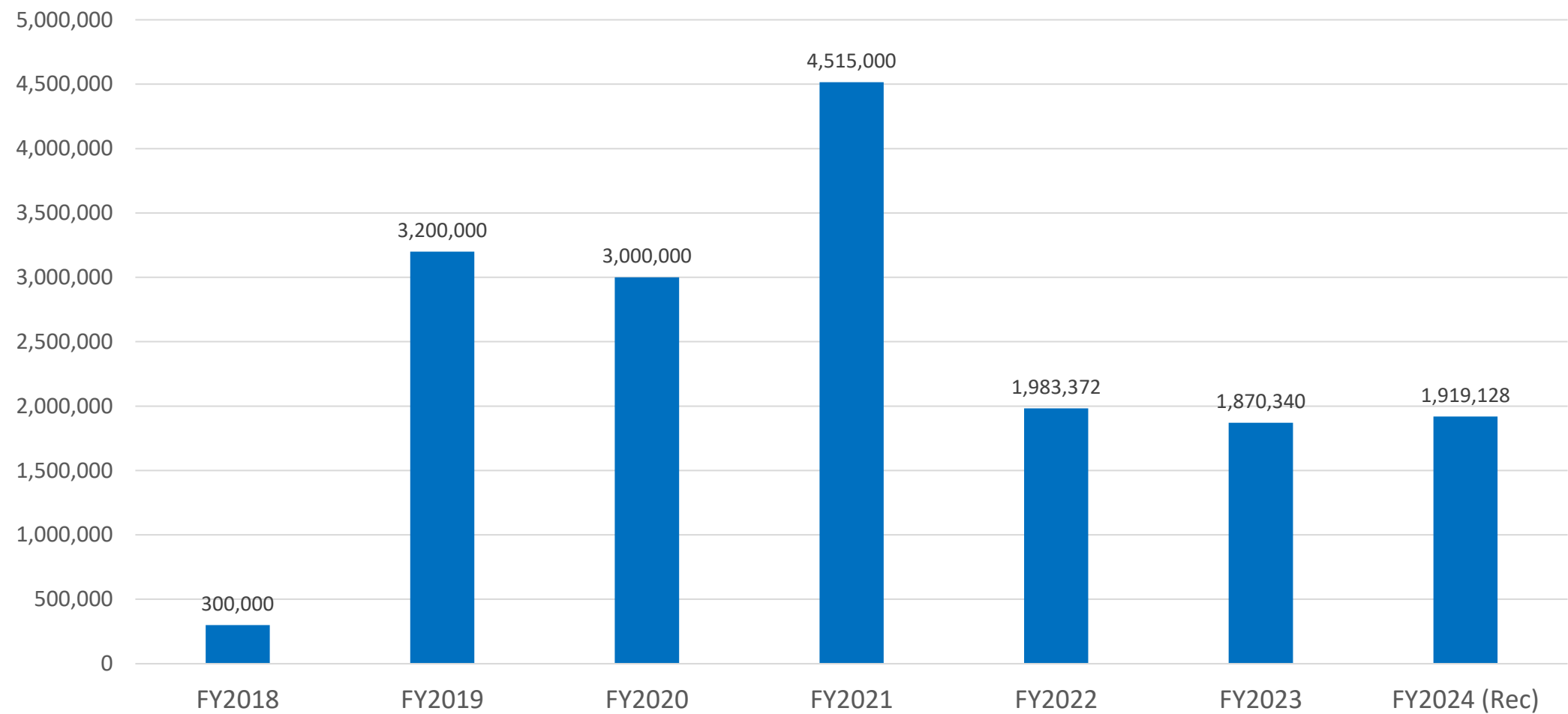
# Free Cash

Total
\$1,919,128

Project #	Description	Amount
IT-1	Annual Staff Device Refresh	\$456,238
IT-2	Annual Student Device Refresh	\$257,890
POL-1	Police Vehicle Replacement	\$205,000
DPW-2	Minor Sidewalk Repairs	\$250,000
DPW-4	Town Sidewalk Program	\$750,000



# Free Cash– Appropriation History



# General Fund Borrowing

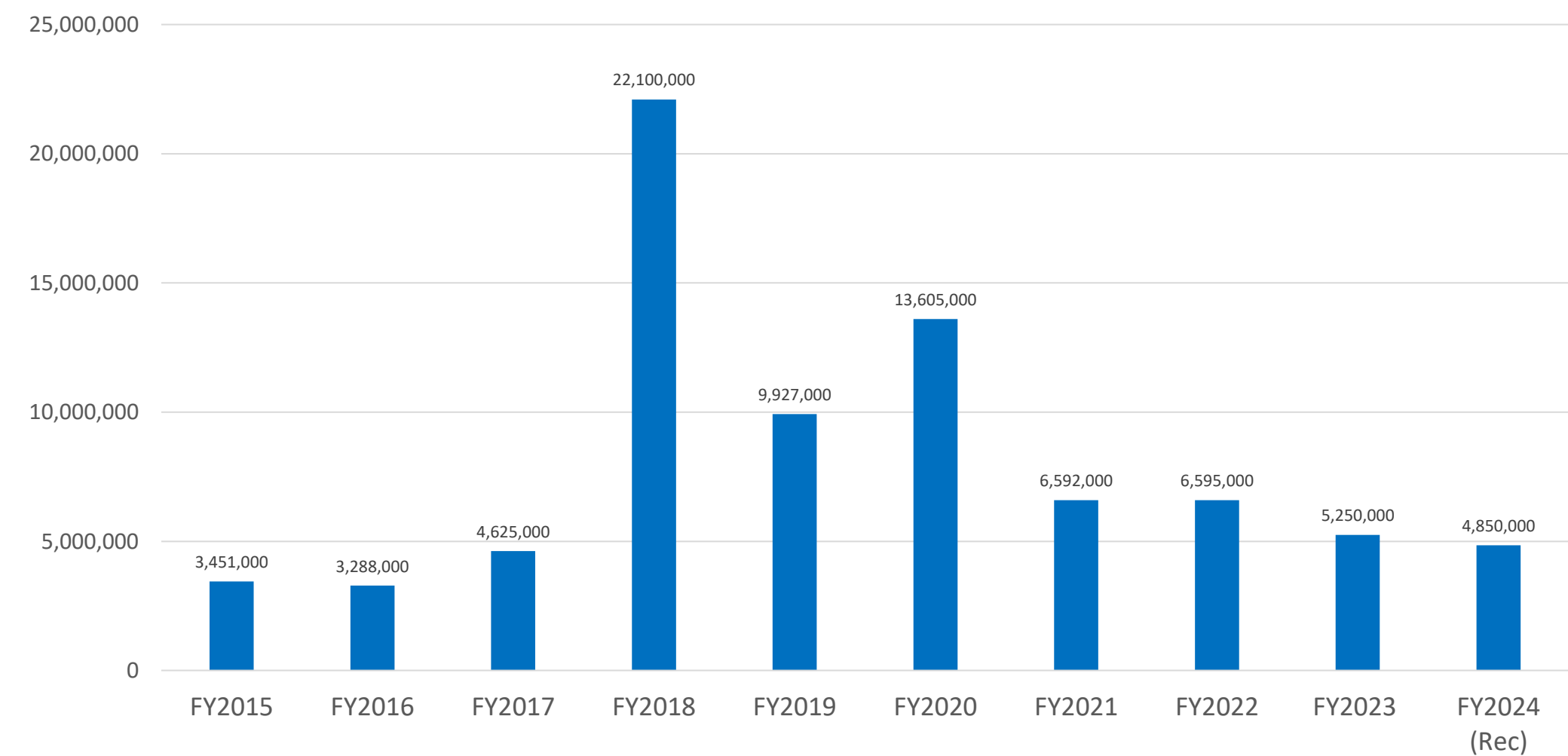
Total
\$4,850,000

Project #	Description	Amount
DPW-7b	Public Works Vehicles - Large	\$455,000
FAC-5	Town Parks and Playground Improvements	\$625,000
FAC-6	Major Town Projects	\$900,000
FAC-7	Town / School Energy Initiatives	\$470,000
FR-1	Fire Rescue Vehicles	\$975,000
IT-3	IT Infrastructure	\$300,000
SCH-5	Major School Projects	\$1,125,000





# General Fund Borrowing – Appropriation History



# Special Dedicated Funds

Total
\$1,435,126

Project #	Description	Amount
DPW-1	Annual Road Maintenance	\$1,395,126
CDP-1	Active Transportation Plan	\$40,000



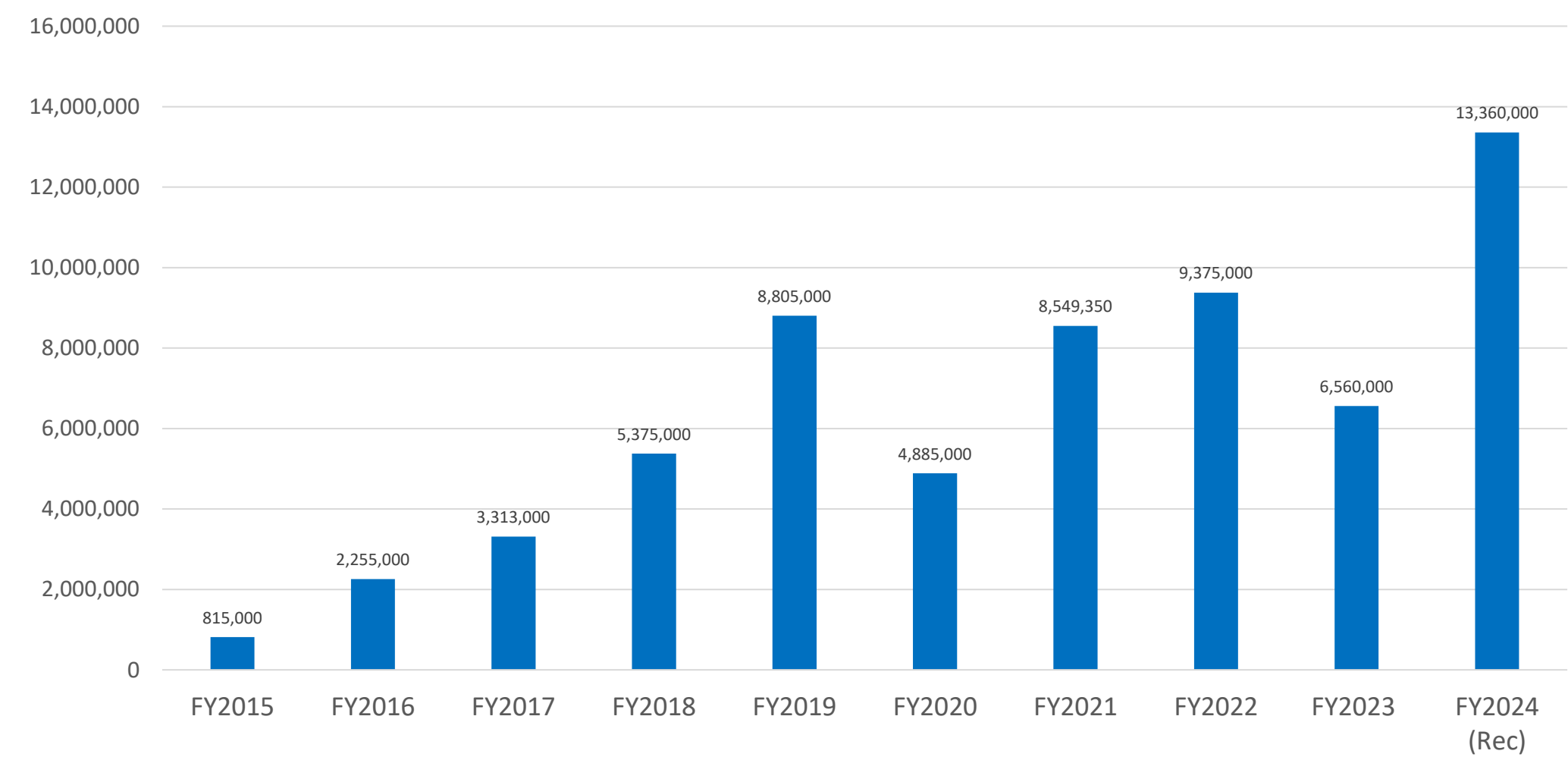
# Water and Sewer Enterprise Funds

Total
\$13,360,000

Project #	Description	Amount
DPW-14	Major Water Main Replacement/ Distribution Improvements Project (WEB)	\$6,000,000
DPW-16	WTP Scada System Upgrades (WEB)	\$2,500,000
DPW-18	Water Treatment GAC Replacement (WEB)	\$560,000
DPW-25	Shawsheen River Sewer Interceptor Improvements (SEB)	\$2,200,000
DPW-30	Inflow/Infiltration (I/I) Removal Program (SER)	\$300,000
DPW-34	Lead Service Replacements (WEB)	\$1,800,000



# Water & Sewer– Appropriation History



# On the Horizon

- Development of 138 & 140 Chandler Road
- Major investments to water treatment and distribution systems
  - Leveraging North Reading Water Agreement

